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Supply Chain Traceability: Where Do You Start?



Contents:

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 - Why Does it Matter?
- Getting Started
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- How it Supports Regulatory Compliance
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About



Ammi Borenstein

Snaplinc Consulting



About me:

30+ years in snow and outdoor industries.

Leadership roles at K2 and Outdoor Research.

Introduced hundreds of styles and millions of units to market.

Executive committee that initiated the Higg Index.

Led sustainability efforts in snow and outdoor since 2007.

Founded Snaplinc Consulting in 2018 to help the best brands manage and mitigate environmental impacts.

About Snaplinc Consulting:

Sustainability and ESG support for a range of sectors.

Strategy setting.

ESG/ Sustainability Reports.

Environmental assessments.

Supply chain and labor due diligence.

Materials and chemicals assessments.

Sustainability compliance.

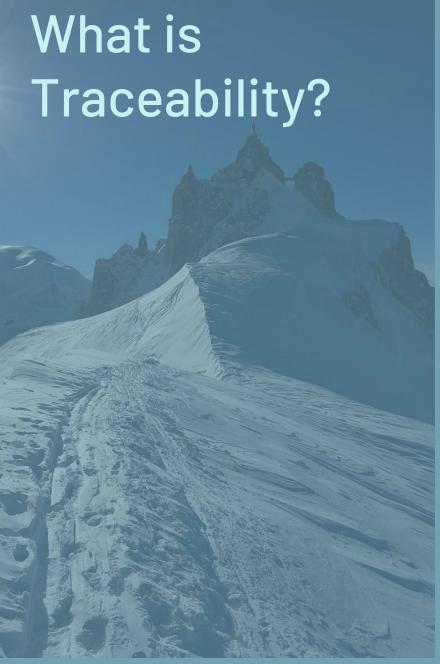






What is traceability? Why does it matter?





Supply chain traceability refers to the ability to track a product, its components, and raw materials from origin to end use.

- Upstream Traceability
 - Tracks raw materials and components from suppliers.
- Internal Traceability
 - Tracks products, process gaps and related information within a company's operations.
- Downstream Traceability
 - Tracks finished goods through distribution and retail to the consumer.



It ensures transparency, compliance, and risk management across the supply chain.

- Regulatory Compliance
 - ESPR, DPP, PFAS, EUDR, EPR, UFLPA, Lacey Act and many other regulations require detailed supply chain data.
- Sustainable materials and fair labor
 - Companies need to verify sustainable practices and responsible sourcing.
- Risk Management & Recalls
 - Helps trace back non-compliant products or materials to their source.
- Stakeholder Demand
 - Wholesale buyers and consumers increasingly expect transparency in product origins and environmental impact.





Getting Started: Where to Trace



Supply Chain Tiers & Descriptions



Tier definitions by industry:

TIER 4

RAW MATERIAL

EXTRACTION

Cultivation and

extraction of raw

materials from the

earth, plants, or

animals.





TIER 3

RAW MATERIAL

PROCESSING

Processing of raw

materials into yarn

and other

intermediate

products.







TIER 2

MATERIAL

PRODUCTION Production and

finishing of materials (e.g. fabric, trims) that go directly into finished product

TIER 1

FINISHED PRODUCTION ASSEMBLY

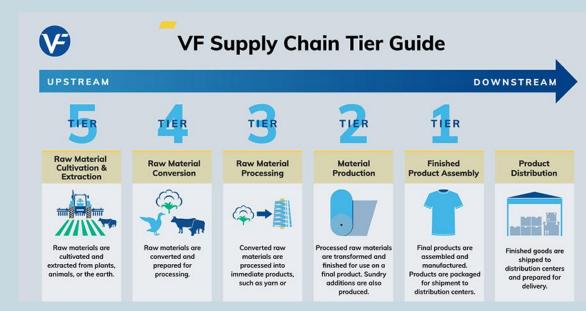
Assembly and manufacturing of final products.

TIER o

OFFICE, RETAIL DISTRIBUTION **CENTERS**

Corporate real-estate not involved in production process.

Tier definitions by company:





Tier 1: Final Assembly

Factories that assemble finished products (e.g., apparel, ski boots, bindings).

Responsible for product assembly, labeling, packaging, and quality.

Compliance focus: labor conditions, social audits, and final product quality.

Tier 2: Material Suppliers

Suppliers providing processed materials such as textiles, polymers, and metals.

Includes fabric mills, plastic molding plants, and leather tanneries.

Compliance focus: material composition, restricted substances, and sustainability claims.

Supply Chain Tiers & Descriptions

Tier 3: Raw Material Processing

Facilities that convert raw materials into usable inputs, such as fiber spinning, polymerization, and metal refining.

Includes dyeing and finishing facilities for textiles.

Compliance focus: chemicals management, greenhouse gas, and traceability of raw material sources.

Tier 4: Raw Material Extraction

The origin of raw materials, such as cotton farms, rubber plantations, petrochemical refineries, and mines.

Includes farms, logging sites, mines.

Compliance focus: deforestation risk, forced labor prevention, and sustainable sourcing.



Getting Started: What to Trace



What to trace and at which tiers



Facility Information

Factory name, location, ownership details

Production capacity and subcontracting practices

Tiers: 1-4

Product & Material Data

SKU-level tracking (barcodes, serial numbers)

Bill of Materials (BOM) and material origin tracking

Tiers: 1-3

Chemical & Environmental Compliance

Presence of restricted substances (PFAS, REACH, Prop 65)

Wastewater, air emissions, and carbon footprint tracking

Tiers: 2-4



Labor & Social Compliance

Worker conditions, wages, and social audits (SA8000, WRAP, Fair Trade)

Tiers: 1-2

Recycled & Sustainable Content

Percentage of recycled material (GRS, FSC, RCS certification)
Source of recycled fibers (ocean plastics, post-consumer waste)

Tiers: 2-3

Traceability & Chain of Custody

Supplier transparency agreements and documentation Forced labor risk assessments (UFLPA compliance) Chain of custody tracking for high-risk materials (cotton, rubber, metals)

Tiers: 1-4



Deforestation & Legal Harvesting Compliance

Geolocation data for wood, rubber, and plant-based materials (EUDR, Lacey Act)

Legality verification and sustainable sourcing certification

Tiers: 3-4

Energy & Water Use

Energy consumption at processing facilities

Water use in dyeing, textile production, and material extraction

Tiers: 2-4

End-of-Life & Circularity

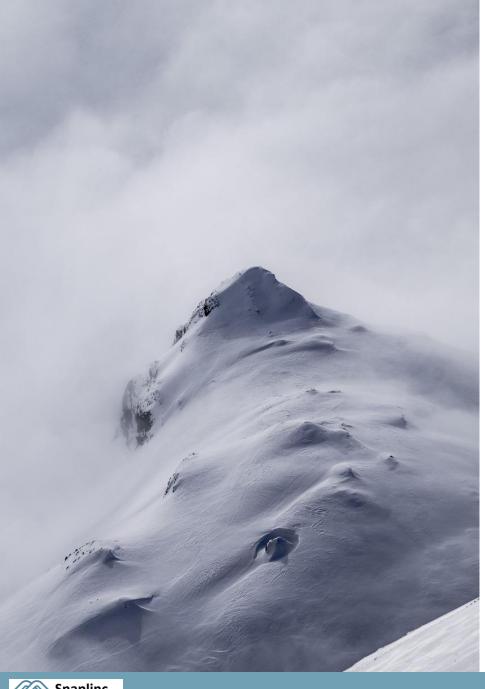
Take-back programs and product recyclability tracking
Design for disassembly and extended producer responsibility
compliance

Tiers: "0"

What to trace and at which tiers

	Tier 1 (Final	Tier 2 (Material	Tier 3 (Raw Material	Tier 4 (Raw Material
What to Trace	Assembly)	Suppliers)	Processing)	Extraction)
Facility Information	X	X	X	X
Product & Material Data	X	X		
Chemical & Environmental Compliance		X	X	Х
Labor & Social Compliance	X	X		
Recycled & Sustainable Content		X	X	
Traceability & Chain of Custody	X	X	X	X
Deforestation & Legal Harvesting			X	X
Energy & Water Use		X	X	X
End-of-Life & Circularity	X	X		





Getting Started: How to Trace



How to Trace

Internal Knowledge Graph and Gap Analysis

Document all existing information including supplier lists, geographic information, material types, material sources and more.

Document all regions you sell into with product type, unit sales and revenue for each.

Document what regulations you know you are already meeting.

Identify data locations and/ or consolidate data into accessible formats and locations.

Perform gap analysis to assess what's missing.

Assess Regulatory Exposure

Determine which regulations apply to you, where and when.

Develop timeline for compliance.

Focus on most urgent requirements.

Map the Supply Chain & Identify Risks

Document all known Tier 1 and Tier 2 suppliers.

Work through known suppliers to identify Tier 3 and Tier 4 sources.

Focus on high-risk materials (e.g., cotton, wood, leather, chemicals) and geographies.

Use supplier surveys and third-party databases to complete the picture.

Develop chain of custody insights.

How to Trace

Strengthen Supplier Agreements & Collaboration

Include traceability clauses in contracts across all tiers.

Require Tier 1 and Tier 2 suppliers to disclose their upstream partners.

Engage Tier 3 and Tier 4 suppliers where feasible to request transparency.

Offer incentives for transparency, such as preferred supplier status.

Leverage Technology for Data Management

Integrate traceability systems and data with existing ERP or PLM platforms.

Investigate platforms for traceability data management and supply chain mapping.

Track movement of parts and materials with digital identifiers such as QR codes and RFID.

Conduct Material Testing & Verification

Use lab testing for PFAS, heavy metals, or recycled content.

Assess potential use of isotope or forensic analysis for geographic origin confirmation.

Require third-party certifications (e.g., GRS, FSC, Fair Trade).

Validate claims of recycled or bio-based content using material testing.

How to Trace

Engage in Industry Collaboration & Shared Databases

Use available industry resources (SIA Member Resources!).

Join shared platforms (Worldly/ Higg).

Participate in pre-competitive mapping initiatives (Open Supply Hub).

Leverage industry coalitions to improve supplier transparency.

Pilot & Scale a Traceability Program

Choose one priority/ high risk material or product and trace it from Tier 1 to Tier 4.

Test your data collection process and refine supplier communication.

Set clear KPIs and measure traceability effectiveness.

Scale gradually across categories and regions.

Prepare for Regulatory Audits, Reporting & Compliance

Organize traceability documentation by product and tier.

Build internal processes for data access and reporting.

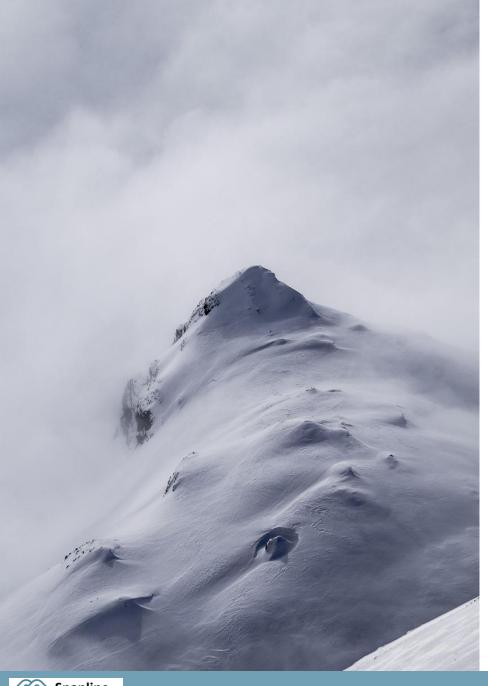
Train your team to respond to traceability requests and audits.

Develop reporting timeline and methods.

Define internal accountability.

Regularly review and update compliance procedures.





How Traceability Supports Regulatory Compliance



Regulatory Coverage by Required Data

Forced Labor Reporting (UFLPA, Canada, EU, UK)

Requires Facility Information, Labor & Social Compliance, and Chain of Custody Tracking to verify no forced labor is used.

Tiers: 1-4

PFAS Reporting (TSCA, State Bans, Canada Reporting)

Mandates Product & Material Data, Chemical & Environmental Compliance, and Traceability to track and eliminate PFAS from products.

Tiers: 2-4

Sustainable Products (ESPR & DPP)

Requires Product & Material Data, Recycled Content, Chemical Compliance, Energy & Water Use, and Circularity to meet sustainability requirements.

Tiers: TBD (Likely Tiers 1-3)



Regulatory Coverage by Required Data

Deforestation (Lacey Act & EUDR)

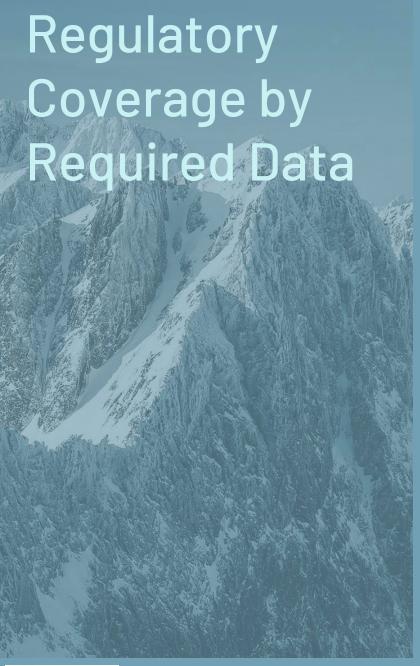
Requires Deforestation & Legal Harvesting Compliance, Chain of Custody Tracking, and Geolocation Data to verify legal harvesting and deforestation-free sourcing.

Tiers: 3-4

Chemicals Management (REACH & Proposition 65)

Requires Chemical & Environmental Compliance, Product & Material Data, and Traceability to regulate hazardous substances and consumer safety.

Tiers: 2-4



Plastics Reporting (Canada)

Requires Product & Material Data, Recycled Content, and Circularity Compliance to track plastic usage and improve recyclability.

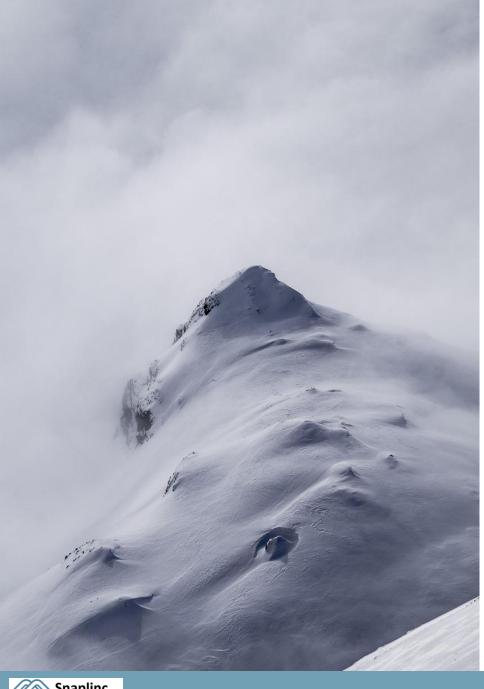
Tiers: 1-2

Extended Producer Responsibility - Packaging (OR, CO, CA, MN, MD, ME)

Mandates End-of-Life & Circularity Data, Packaging & Material Data, to ensure companies take responsibility for product disposal.

Tiers: 1-2





Takeaways and Resources



Key takeaways

- Identify your Tiers
- Perform gap analysis
- Assess regulatory exposure and timeline
- Identify highest risk materials, locations and regulations
- Map supply chain
- Understand chain of custody
- Organize data

Start now. Start deliberately. But start!





SIA Resources!

- https://members.snowsports.org/compliance-and-sustainability/
 - Critical deadlines list
 - Compliance checklist
 - Global compliance tracker
 - Compliance Alliance
 - Newsletters
 - Webinars
 - Downloadable resources







Tools and support

- Worldly/ Higg/ Cascale
 - https://worldly.io/
 - https://cascale.org/
- Open Supply Hub
 - https://opensupplyhub.org/
- Textile Exchange
 - https://textileexchange.org/
- AFIRM
 - https://afirm-group.com/



Q&A Thank you!

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